

School Improvement (SI) Plan Contact Information

School Information	School Phone, Fax, Email	
School Name, Number and Grade Span: Sandburg Middle School, 6-8	Phone: 763-504-8200	
School Address:2400 Sandburg Lane Golden Valley, Minnesota 55427	Fax: 763-504-8231	
Principal: John Groenke	Email: john_groenke@rdale.org	
School Identification: X N/A Targeted Support & Improvement (TSI) Comprehensive Support & Improvement (CSI)		

District Information	District Phone, Fax, Email
District Name and Number Robbinsdale Area Schools 281	Superintendent Phone: 763-504-8011
Superintendent Dr. Carlton D. Jenkins	Superintendent Email: carlton_jenkins@rdale.org
District Address: Winnetka Avenue North Minneapolis, MN 55427	District Fax: Enter fax number here

Instructional Leadership Team

Name	Position (e.g., principal, lead teacher, community member)	Email/Contact Information
Katrina Johnson	Learning Leader	katrina_johnson@rdale.org
Dan McMullan	PLC Lead - Math	daniel_McMullan@rdale.org
Josh Aberle	PLC Lead - SS 7th Grade - Team Lead	josh_aberle@rdale.org
Caitlyn Schwarz	PLC Lead - Reading	caitlyn_schwartz@rdale.org
Sara Moe	Learning Leader PLC Lead - English	sara_moe@rdale.org
Mari Valentini	Special Ed	mariel_valentini@rdale.org
Megan Parlanti	Learning Leader PLC Lead - Allieds	megan_parlanti@rdale.org
Shannon Bruskiewicz	Learning Leader 6th Grade Team Lead	shannon_bruskiewicz@rdale.org
Terri King	Learning Leader AVID Coordinator	terri_king@rdale.org

CSI or TSI School Identification Information. Check boxes of identification

Select the reason(s) for identification by clicking on the selection boxes below.

Student Group	4 Year Graduation Rate	Math Academic Achievement	Reading Academic Achievement	English Learner Progress Toward English Proficiency	Math Academic Progress	Reading Academic Progress	Graduation Rate (4 and 7 year rate)	Attendance
All Students								
Hispanic/Latino								
American Indian/Alaska Native								
Asian								
Native Hawaiian/Pacific Islander								
Black/African American								
White								
Two or more races								
FRP (Free/Reduced-Priced meal eligible)								
SpEd (Special Education)								
ELL (English language Learner)								

School Demographic Information (All Schools)

Use the <u>Minnesota Report Card</u> or <u>Secure Reports</u> to complete the following information using the demographic data from the current year (most recent testing year).

<u>, , , , , , , , , , , , , , , , , , , </u>		
Student Group	Percent of Total Enrollment	Enrollment Count
American Indian/Alaskan Native	1%	6
Asian	6.2%	38
Hawaiian/Pacific Islander	0	0
Hispanic	11.1%	68
Black, not of Hispanic Origin	31.1%	190
White, not of Hispanic Origin	39.2%	239
Two or More Races	11.3%	69
English Learner	5.9%	36
Special Education	13.9%	85
Free/Reduced-Price Lunch	55.2%	337
Homeless	1.6%	10
Neglected	Enter enrollment percent here	Enter enrollment count here
Delinquent	Enter enrollment percent here	Enter enrollment count here
Foster Care	Enter enrollment percent here	Enter enrollment count here
Military	Enter enrollment percent here	Enter enrollment count here
High Mobility	Enter enrollment percent here	Enter enrollment count here

1. Data Review (All Schools)

As teams complete the following table, keep in mind that:

- Data review should include data from multiple sources: academic, non-academic, program, perception, and fidelity data.
- Rows can be added or deleted as needed

Data Teams are expected to review the following data.	Reflection What did you learn from the data you reviewed?	Next Steps If needed, what will you do next to advance the data review process?
MCA/MTAS Proficiency and Achievement Level Data at the School Level, by Student Group and Grade	While we have students in Tiers II and III, are most prominent need is a strong Tier I	Need to dig deeper into benchmark data.
MCA/MTAS Growth Data (focus on <u>high</u> <u>growth</u> , not just expected growth)	Our students show growth, but we need accelerated growth	Learn more about 7th grade success
FAST Data at School Level, by Student Group and by Grade	The FAST Data is consistent with MCA's	Continue to expand understanding of how to use FAST data
No Credit (NC) Data by Student Group and by Grade	NCs are evidence of lack of engagement and attendance	Examine grading practices
Office Referral/Suspension Data by Student Group and by Grade	A decrease in referral and suspension data shows our systems are working	Track reflection room data

2. Comprehensive Needs Assessment Summary (Part 2) (All Schools)

The Comprehensive Needs Assessment (CNA) results are used to determine the following:

- Subjects and skills for which teaching and learning need to be improved.
- Specific academic and other classroom needs of students and groups of students who are not yet achieving the state's academic standards.
- Needs of the school relative to the three pillars (Balanced Literacy, Safe and Civil Schools and MTSS).

Use the section below to list the team's identified successes, prioritized concerns, and hypothesized root causes for identified concerns

Successes

After reviewing the data in step 1, what successes have been identified by the team?

Successes should be connect	Successes should be connected to the data in your CNA table		
Reading	Worked well together as a team Developed similar goals Similar vision for structure for the 2019 - 2020 English students showed improvement in the writing skills, specifically in the area of argumentative English students were able to critically analyze various texts Team created a common assessment and were able to collaboratively grade		
Mathematics	Made progress in identifying power standards 7th grade students improved performance on the MCA in Dan McMullan's class		
Graduation (if secondary)			
English Language Proficiency			
Attendance	The number of tardiness and truancy was reduced		

Prioritized Concerns		
	rep 1, what concerns were noted?	
Concern		
Reading	Establishing a curriculum Alignment of instruction across the team	
Mathematics	Alignment of instruction across the team vertically and horizontally Only 30% of our students meet grade level standards 17% of our non-white students meet grade level standards	
Graduation (if secondary)		
English Language Proficiency	Lack of consistent staffing Lack of well implemented co-teaching model Lack of training for co-teaching Lack of EA support for EL students in the classroom	

Attendance	Tardies Need for increased student engagement Need for positive engagement of parents and families
Other	

Hypothesized Root Causes A Root Cause is an early controllable factor in a chain of factors which impacts student learning. Use the action plan to implement a strategy to address hypothesized root cause.		
Reading	Sandburg Middle School does not have a well articulated, implemented and monitored guaranteed, viable curriculum in the area of reading.	
Mathematics	Sandburg Middle School does not have a well articulated, implemented and monitored guaranteed, viable curriculum in the area of mathematics.	
Graduation (if secondary)		
English Language Proficiency	Sandburg EL program is still underdeveloped, needs cohesive staffing and training in co-teaching model	
Attendance	Student engagement needs to be prioritized	

3. School Improvement Strategies (All Schools)

Identify the strategies, practices, or programs the team has selected for implementation. This will be the focus of the school improvement effort, set goals aligned to the Three Pillars (Balanced Literacy, Safe & Civil Schools and MTSS) rather than separating Reading, Math, Science, Climate and Graduation)

Strategy #1	Click here X if the strategy is an Evidence-Based Practice (EBP)
The Strategy we are going to	
implement is	Develop a well articulated, implemented and monitored guaranteed, viable curriculum in all curricular areas.
to address this	Sandburg lacks a well articulated, implemented and monitored guaranteed, viable curriculum in reading, math and
Root-Cause(s)	science.

	• The reading proficiency level at Sandburg Middle School will increase from 46% to 56% as measured by 2019 and 2020 Minnesota Comprehensive Assessment in Reading.
	• The math proficiency level at Sandburg Middle School will increase from 30% to 40% as measured by 2019
Which will help us meet this	 and 2020 Minnesota Comprehensive Assessment in Reading. The science proficiency level at Sandburg Middle School will increase from 24% to 34% as measured by
student outcome Goal*	2019 and 2020 Minnesota Comprehensive Assessment in Reading.

^{*}SMART (strategic, measurable, ambitious, rigorous and time-sensitive) goal template example: The three year average for ACCOUNTABILITY INDICATOR at SCHOOL NAME will increase from BASELINE DATA to TARGET DATA within THIS TIME PERIOD.

Plan for Strategy #1

Strategy #1: Develop a well articulated, implemented and monitored guaranteed, viable curriculum in all curricular areas.

Root-Cause: Sandburg lacks a well articulated, implemented and monitored guaranteed, viable curriculum in reading, math and science.

Goal:

- The reading proficiency level at Sandburg Middle School will increase from 46% to 56% as measured by 2019 and 2020 Minnesota Comprehensive Assessment in Reading.
- The math proficiency level at Sandburg Middle School will increase from 30% to 40% as measured by 2019 and 2020 Minnesota Comprehensive Assessment in Reading.
- The science proficiency level at Sandburg Middle School will increase from 24% to 34% as measured by 2019 and 2020 Minnesota Comprehensive Assessment in Reading.

(Use the following table to identify actions that need to take place in order to implement this strategy. The months are intended to display a timeline for when each action step needs to begin and culminate in order to move the work forward. Use as many rows as needed)

Action Steps	Person(s) Responsible	Measurement	Resources Needed	A u g u s t	_		N o v e m b e r	D e c e m b e r	J a n u a r		M a r c h	A p r i l	M a y		1	Due Date
Engage teacher leaders in summer work to begin the process. SIP Overview Planning Meeting Agenda	John Groenke Mary Jane Adams	Meeting Agenda and completed work	Template YAG Standards Ten Steps Funding											х	х	August
Teacher leaders lead content teams in identifying power standards/benchmarks and follow Dufours framework develop a fully articulated plan for	Dan McMullan	Completed Work	Template YAG Standards	х	Х	Х	х	Х	Х	Х	Х	Х	Х	Х	Х	

those standards, using district YAGS and LT to guide. Ten Steps to Sandburg Academic Success Content Power Standards template	Caitlyn Schwarz Sarah Moe Terri King Billie Pace Graczyk Kristin Hoffman		Ten Steps Funding							
All teaching staff will work with content teams to fully work through one full cycle during the first quarter. Bringing their data and evidence to a staff meeting to share and analyze.	All Staff in content based teams Admin team	Fully completed template Common Assessment Student Work and Data	Template YAG Standards Ten Steps Time	X	X					
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.							

To add additional action steps, Place cursor to the right of the last row and press Enter.

Progress Toward Goal #1:

- How is this strategy aligned to the Three Pillars (Balanced Literacy, Safe & Civil Schools, Multi-Tiered System of Supports)?
 The strategy fully encompasses MTSS as it is essential to all tiers, Balanced Literacy instructional strategy choices and Safe and Civil Schools through student engagement.
- To what extent has the Strategy been implemented? What about the process went well, or not? What is the adult fidelity evidence of this?
- How has student achievement been impacted? What is the evidence?

• How will implementation be adjusted and/or supported moving into the next year?

Strategy #2	Click here X if the strategy is an Evidence-Based Practice (EBP)
The Strategy we are going to	Within our MTSS system, will develop a consistent system of delivery of interventions, progress monitoring and
implement is	documentation.
	Sandburg lacks a well articulated, implemented and monitored guaranteed, viable curriculum in reading, math and
to address the Root Cause	science.
	 The reading proficiency level at Sandburg Middle School will increase from 46% to 56% as measured by 2019 and 2020 Minnesota Comprehensive Assessment in Reading. The math proficiency level at Sandburg Middle School will increase from 30% to 40% as measured by 2019 and 2020 Minnesota Comprehensive Assessment in Reading.
Which will help us meet this student outcome Goal*	 The science proficiency level at Sandburg Middle School will increase from 24% to 34% as measured by 2019 and 2020 Minnesota Comprehensive Assessment in Reading.

^{*}SMART (strategic, measurable, ambitious, rigorous and time-sensitive) goal template example: The three year average for ACCOUNTABILITY INDICATOR at SCHOOL NAME will increase from BASELINE DATA to TARGET DATA within THIS TIME PERIOD.

Plan for Strategy #2

Strategy #2: Within our MTSS system, will develop a consistent system of delivery of interventions, progress monitoring and documentation.

Root-Cause: Sandburg lacks a well articulated, implemented and monitored guaranteed, viable curriculum in reading, math and science.

Goal:

- The reading proficiency level at Sandburg Middle School will increase from 46% to 56% as measured by 2019 and 2020 Minnesota Comprehensive Assessment in Reading.
- The math proficiency level at Sandburg Middle School will increase from 30% to 40% as measured by 2019 and 2020 Minnesota Comprehensive Assessment in Reading.
- The science proficiency level at Sandburg Middle School will increase from 24% to 34% as measured by 2019 and 2020 Minnesota Comprehensive Assessment in Reading.

(Use the following table to identify actions that need to take place in order to implement this strategy. The months are intended to display a timeline for when each action step needs to begin and culminate in order to move the work forward. Use as many rows as needed)

Action Steps	Person(s) Responsible	Measurement	Resources Needed	A u g u s t	р	o b 1 e	o v e	D e c e m b e r	J a n u a r	b r	c	A p r i l	M a y	-	J u l y	Due Date
Summer team of both MTSS team members and	Mary Jane	MTSS	MTSS District	χ												
classroom teachers met to address needed	Adams	Proposal	Handbook													
refinements in MTSS system.	Jeff Stovall															

	Paul Peterson Deb Dragseth Amy Feole Dan McMullan	brought to ILT	SMS current MTSS Process Funding								
Learning Leaders meet to determine MTSS site goals for 2019 - 2020	Katrina Johnson Megan Parlanti Terri King Sarah Moe Shannon Bruskwicz	Complete Site Goals	Time Funding	X							
Workshop Week and early Sept, professional development provided including site goals, current system and goals for refinement.	All Staff	Information delivered Teacher engagement Signed agreement	Time	X	X						
ILT Team meets and receives Summer MTSS team proposal and discusses	ILT Team Summer MTSS Team	Approved proposal and directive to MTSS Team	Proposal Meeting Time		X						
Oct., professional development provided on the updated flow chart and diagnostic assessments	All Staff	Exit Ticket	PD Time Flow Chart Diagnostic Assessments identified			Х					
Hire academic EA and Math interventionist	John Groenke	Hired	Compensatory dollars and district funds	Х							
Select reading and math interventions for each tier	MTSS Team Reading Team Math Team Dan McMullan Laurie Ganser Angela College	Interventions selected and staff accessible	Intervention resources Materials aligned with each intervention Platform for staff access		X	X					

	Terri King		Progress Monitoring tools aligned with each intervention Data tracking for each progress monitoring tool												
Develop systems for identifying students in need	Grade Level	System	Data from		Χ	Х									
of interventions	Teams	developed and	FAST												
	PLCs MTSS Team	used by staff	Diagnostics												
	wiiss ream		Common												
			Assessment Data												
Students entirely engaged in interventions at	Stephanie	Intervention				Х	Х	Х	Х	Х	Х	Х	Х	Х	
Students actively engaged in interventions at Tier I, II, III	Ekhardt	data	All steps above			^	^	^	^	_ ^	^	^	^	^	
	Kristin Elhert	uata	Intervention												
	MTSS team														
	PLCs		space												
	Grade level														
	team														

To add additional action steps, Place cursor to the right of the last row and press **Enter**.

Progress Toward Goal #2:

- How is this strategy aligned to the Three Pillars (Balanced Literacy, Safe & Civil Schools, Multi-Tiered System of Supports)? Fully aligned with all, but specifically MTSS
- To what extent has the Strategy been implemented? What about the process went well, or not? What is the adult fidelity evidence of this?
- How has student achievement been impacted? What is the evidence?

• How will implementation be adjusted and/or supported moving into the next year?

Strategy #3	Click here □ if the strategy is an Evidence-Based Practice (EBP)
The Strategy we are going to	
implement is	Develop systems that support increased student engagement and sense of belonging.
to address the Root Cause	Lack of prioritized student engagement and sense of belonging.
	The consistent attendance rate at Sandburg Middle School will increase from 83.1 to 93.1.
Which will help us meet this	The student responding strongly agree/agree to question #1on the Robbinsdale Student Survey, I feel like I "belong"
student outcome Goal*	at this school. will increase 89% to 94%.

^{*}SMART (strategic, measurable, ambitious, rigorous and time-sensitive) goal template example: The three year average for ACCOUNTABILITY INDICATOR at SCHOOL NAME will increase from BASELINE DATA to TARGET DATA within THIS TIME PERIOD.

Plan for Strategy #3

Strategy #3: Develop systems that support increased student engagement and sense of belonging.

Root-Cause: Lack of prioritized student engagement and sense of belonging.

Goal: The consistent attendance rate at Sandburg Middle School will increase from 83.1 to 93.1.

The student responding strongly agree/agree to question #1, I feel like I "belong" at this school. will increase 89% to 94%.

(Use the following table to identify actions that need to take place in order to implement this strategy. The months are intended to display a timeline for when each action step needs to begin and culminate in order to move the work forward. Use as many rows as needed)

Action Steps	Person(s) Responsible	Measurement	Resources Needed	A u g u s t	t e n	0	v e m	c e	n u a r	b r u a	r c	r	M a y	u	l	Due Date
Implementation of Social Emotional Learning Interventions at all Tiers	Mary Jane Adams	MTSS Data and Plan	Intervention Staff Training Rewards Intervention materials and progress monitoring													

Student Recognition/Celebration Strategies	Celebration Committee/Sunshine	Student engagement and participation data	SPA Funds							
Lunch and Learn - Admin/Student Meetings	John Groenke	Sessions held and data collected	Student Participants							
Activating Student Voice WEB Student Led Assemblies Student Council Staff Shout outs by students monthly	Beth Manson Katie Kaminski Todd Norholm Billie PGM Corey Anderson Alyssa Implutti Sonja Muus Megan Parlanti Mari Valentini	Student participation data and results on survey	SPA Staff leadership Comp Ed							
Attendance Review and Intervention Committee Creation	John Groenke	Agendas	Participants Truancy procedures Attendance data							

To add additional action steps, Place cursor to the right of the last row and press Enter.

Progress Toward Goal #3:

- How is this strategy aligned to the Three Pillars (Balanced Literacy, Safe & Civil Schools, Multi-Tiered System of Supports)?
 - Student attendance and belonging is directly connected to the UDV and successful engagement in all three pillars.
- To what extent has the Strategy been implemented? What about the process went well, or not? What is the adult fidelity evidence of this?

•	How has student achievem	ient been impacted	? What is the evidence?
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• How will implementation be adjusted and/or supported moving into the next year?

Stakeholder Engagement and Communications Plan

Describe your stakeholder engagement activities and how you will communicate with stakeholders.

Click or tap here to enter text.

Use the following table to outline a communications plan for the ESSA support and improvement work.

When will the communication take place	What is the message	Who is the audience	How will it be communicated
June 2019	School Improvement Team	Team Members	Meeting/In person
August 2019	Share draft and get input	All staff	In person
December	Strategy One Share out	Staff and Cabinet members	Presentation

December	SIP	Community	Posted on Website
December	DII	Community	1 OSICA OII W COSIC